



5 Year Capital Improvement Plan  
Fiscal Years 2018-2022

## Table of Contents

<b>City-Wide Summary</b>		1
<b>General Fund:</b>		
	414 - Finance	2
	420 - Engineering	3
	421 - Development	4
	436 - Code Administration	5
	440 - Municipal Building	6
	700 - Police Department	7
	706 - Fire Department	8
	714 - Floodwall	9
	750 - Streets	10
	751 - Street Lighting	11
	754 - Central Garage	12
	756 - Street Cleaning	13
	800 - Sanitation	14
	805 - Stormwater Management	15
	900 - Parks & Recreation	16
<b>Proprietary Funds:</b>		
	080 - Parking	17
	082 - Parks & Recreation	18
	092 - Memorial Bridge	19

### Notes and Considerations:

- 1) The intention of the Capital Program as required by Section 5.104 of the City's Charter is the development a comprehensive infrastructure improvement plan to be implemented for the ensuing five fiscal years. Capital improvements, synonymous with infrastructure projects, include land and building improvements, stormwater drainage improvements, retention walls, tunnels, bridges, etc.
- 2) Capital equipment is not within the scope of the capital improvement (infrastructure project) plan requirement of the Capital Program. However, an estimate of capital equipment purchase needs is presented herein to provide an illustration of total budgetary requirements in addition to personnel costs, contractual services, commodities, and other non-operating expenditures.
- 3) Projected capital expenditures are estimates only and will likely vary from actual cost based on market conditions at the time of purchase.

**Capital Improvement Plan  
City-Wide Departmental Summary**

**GENERAL FUND**

Department	Expected Budgeting Requirements					
	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	Total
414 Finance	6,000	5,000	-	15,000	-	26,000
420 Engineering	-	-	78,000	20,000	-	98,000
421 Development	400,000	650,000	850,000	1,258,000	200,000	3,358,000
436 Code Administration	20,000	15,000	15,000	20,000	-	70,000
440 Municipal Building	41,000	53,000	26,000	32,000	26,000	178,000
700 Police Department	266,000	277,250	278,000	289,500	290,000	1,400,750
706 Fire Department	-	30,000	485,000	635,000	-	1,150,000
714 Floodwall	35,000	55,000	31,000	25,000	-	146,000
750 Streets	1,750,000	1,937,500	2,340,000	1,880,000	1,882,500	9,790,000
751 Street Lighting	269,000	278,500	88,500	33,500	33,500	703,000
754 Central Garage	45,000	9,000	15,000	-	-	69,000
756 Street Cleaning	190,000	380,000	420,000	200,000	-	1,190,000
800 Sanitation	250,000	242,000	368,000	185,000	-	1,045,000
805 Stormwater Management	275,000	300,000	325,000	350,000	375,000	1,625,000
800 Parks & Recreation	95,000	350,000	35,000	60,000	55,000	595,000
<b>Subtotal - General Fund</b>	<b>3,642,000</b>	<b>4,582,250</b>	<b>5,354,500</b>	<b>5,003,000</b>	<b>2,862,000</b>	<b>21,443,750</b>

**PARKING FUND**

Department	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	Total
080 Parking	8,000	8,000	10,000	10,000	10,000	46,000

**PARKS & RECREATION FUND**

Department	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	Total
082 Parks & Recreation	50,000	120,000	115,000	100,000	120,000	505,000

**MEMORIAL BRIDGE FUND**

Department	FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	Total
092 Memorial Bridge	1,150,000	330,000	250,000	250,000	250,000	2,230,000

<b>GRAND TOTAL FY 2017-2022</b>	<b>4,850,000</b>	<b>5,040,250</b>	<b>5,729,500</b>	<b>5,363,000</b>	<b>3,242,000</b>	<b>24,224,750</b>
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**Capital Improvement Plan  
Finance (414)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Finance Terminal Server Implementation	GF/Purchase	6,000	-	-	-	-	6,000
Replacement of UPS Units in Server Room	GF/Purchase	-	5,000	-	-	-	5,000
New Production Application Server	GF/Purchase	-	-	-	15,000	-	15,000
	Subtotal	6,000	5,000	-	15,000	-	26,000
	<b>Grand Total</b>	<b>6,000</b>	<b>5,000</b>	<b>-</b>	<b>15,000</b>	<b>-</b>	<b>26,000</b>

**Capital Improvement Plan  
Engineering (420)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Replace Color Copier/Printer	GF/Purchase	-	-	8,000	-	-	8,000
PC/Autocad/Carlson Software	GF/Purchase	-	-	-	20,000	-	20,000
Survey Van	GF/Purchase	-	-	40,000	-	-	40,000
Sport Utility Vehicle	GF/Purchase	-	-	30,000	-	-	30,000
Subtotal		-	-	78,000	20,000	-	98,000
<b>Grand Total</b>		-	-	<b>78,000</b>	<b>20,000</b>	-	<b>98,000</b>

**Capital Improvement Plan  
Development (421)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Housing:</b>							
Downtown Housing Initiative	GF	100,000	-	-	-	-	100,000
Housing Rehab Revolving Loan Program	GF, CDBG, HOME	50,000	-	-	-	-	50,000
Demolition Projects	GF, OG	250,000	100,000	100,000	100,000	100,000	650,000
	Subtotal	400,000	100,000	100,000	100,000	100,000	800,000
<b>Streetscape Improvement Projects</b>							
7th Street (b/w Ann and Warner Kia)	GF, CDBG, OG	-	250,000	250,000	250,000	-	750,000
Juliana Street (b/w 1st and 8th Street)	GF, CDBG, OG	-	-	400,000	-	-	400,000
Green Street (b/w 5th and 8th Street)	GF, CDBG, OG	-	200,000	-	-	-	200,000
4th Street (b/w Ann and 5th Street)	GF, CDBG, OG	-	-	-	400,000	-	400,000
St. Mary's/Dudley	GF	-	100,000	100,000	100,000	100,000	400,000
Division Street/Camden Avenue	GF, OG	-	-	-	400,000	-	400,000
	Subtotal	-	550,000	750,000	1,150,000	100,000	2,550,000
Replacement of Color Copier/Printer	GF	-	-	-	8,000	-	8,000
	<b>Grand Total</b>	<b>400,000</b>	<b>650,000</b>	<b>850,000</b>	<b>1,258,000</b>	<b>200,000</b>	<b>3,358,000</b>

**Capital Improvement Plan  
Code Administration (436)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Code Inspector Vehicle (current model 2005)	GF/Purchase	-	15,000	-	-	-	15,000
Code Inspector Vehicle (current model 2007)	GF/Purchase	-	-	15,000	-	-	15,000
Code Inspector Vehicle (current model 2008)	GF/Purchase	-	-	-	15,000	-	15,000
Supervisor Vehicle (current model 2007)	GF/Purchase	15,000	-	-	-	-	15,000
Software for Building Code Updates	GF/Purchase	5,000	-	-	5,000	-	10,000
	Subtotal	20,000	15,000	15,000	20,000	-	70,000
	<b>Grand Total</b>	<b>20,000</b>	<b>15,000</b>	<b>15,000</b>	<b>20,000</b>	<b>-</b>	<b>70,000</b>

**Capital Improvement Plan  
Municipal Building (440)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Remodel Restrooms in Municipal Building	GF/Purchase	20,000	20,000	20,000	20,000	20,000	100,000
Replace Broken and/or Cracked Windows	GF/Purchase	-	12,000	-	12,000	-	24,000
Replace 6 HVAC Wall Units	GF/Purchase	6,000	-	6,000	-	6,000	18,000
Install IT Server Room Clean Agent Fire Suppression	GF/Purchase	-	21,000	-	-	-	21,000
Upgrade Municipal Building Fire Sprinkler System	GF/Purchase	15,000	-	-	-	-	15,000
	Subtotal	41,000	53,000	26,000	32,000	26,000	178,000
	<b>Grand Total</b>	<b>41,000</b>	<b>53,000</b>	<b>26,000</b>	<b>32,000</b>	<b>26,000</b>	<b>178,000</b>



**Capital Improvement Plan  
Police Department (700)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Network Server Replacement	GF/Purchase	-	5,250	-	5,500	-	10,750
Police Cars & Equip (10)	GF/Lease	266,000	-	-	-	-	266,000
Police Cars & Equip (10)	GF/Lease	-	272,000	-	-	-	272,000
Police Cars & Equip (10)	GF/Lease	-	-	278,000	-	-	278,000
Police Cars & Equip (10)	GF/Lease	-	-	-	284,000	-	284,000
Police Cars & Equip (10)	GF/Lease	-	-	-	-	290,000	290,000
Subtotal		266,000	277,250	278,000	289,500	290,000	1,400,750
<b>Grand Total</b>		<b>266,000</b>	<b>277,250</b>	<b>278,000</b>	<b>289,500</b>	<b>290,000</b>	<b>1,400,750</b>

**Capital Improvement Plan  
Fire Department (706)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
57 Sets Protective Clothing	GF/Lease	-	-	-	185,000	-	185,000
Replace Fire Engine #2	GF/Lease	-	-	-	450,000	-	450,000
Replace Fire Engine #4	GF/Lease	-	-	450,000	-	-	450,000
Rebuild Stations #'s 2, 3, 4 <b>(estimates currently pending)</b>	GF/Purchase	-	-	-	-	-	-
Chief Inspector Vehicle	GF/Purchase	-	30,000	-	-	-	30,000
Fire Chief Vehicle	GF/Purchase	-	-	35,000	-	-	35,000
	Subtotal	-	30,000	485,000	635,000	-	1,150,000
	<b>Grand Total</b>	-	<b>30,000</b>	<b>485,000</b>	<b>635,000</b>	-	<b>1,150,000</b>

**NOTE:** The replacements of Fire Stations 2, 3 and 4 are in the initial planning phases. No estimates are available at this time as evaluation of necessary design, land, and code requirements as well as cost estimates for demolition of current facilities are required. Until such evaluations have been performed, no estimate is available. Negotiations are underway to select an engineering firm to assist the City with this process. Currently, the intention is to issue revenue bonds through the Municipal Building Commission, with a lease contracted with the City as the dedicated revenue to service the bonds.

**Capital Improvement Plan  
Floodwall (714)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Rebuild Sewage Pumps at 1st and 6th	GF/Purchase	20,000	-	-	-	-	20,000
Flail Mower	GF/Purchase	-	-	6,000	-	-	6,000
MIG Welder	GF/Purchase	-	5,000	-	-	-	5,000
Float Switch at 5th Street Upgrade	GF/Purchase	-	5,000	-	-	-	5,000
Electric Service at Waterworks	GF/Purchase	-	5,000	-	-	-	5,000
Retainment Wall at Gate #4	GF/Purchase	10,000	-	-	-	-	10,000
New Logs at Gate #7	GF/Purchase	-	20,000	-	-	-	20,000
New Logs at Gate #4	GF/Purchase	-	20,000	-	-	-	20,000
New Logs at Gate #3	GF/Purchase	-	-	20,000	20,000	-	40,000
Electric Service at 34th Street	GF/Purchase	-	-	5,000	-	-	5,000
Concrete Log House Repair	GF/Purchase	-	-	-	5,000	-	5,000
Tree Removal	GF/Purchase	5,000	-	-	-	-	5,000
	Subtotal	35,000	55,000	31,000	25,000	-	146,000
	<b>Grand Total</b>	<b>35,000</b>	<b>55,000</b>	<b>31,000</b>	<b>25,000</b>	<b>-</b>	<b>146,000</b>

**Capital Improvement Plan  
Streets (750)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Grader	GF/Lease	-	140,000	-	-	-	140,000
Tar Distributor	GF/Lease	-	-	165,000	-	-	165,000
Interstate Trailers (2)	GF/Lease	-	-	125,000	-	-	125,000
Crack Sealer Crafcoc	GF/Lease	-	-	100,000	-	-	100,000
Backhoe Furmac	GF/Lease	-	-	135,000	-	-	135,000
Gradall Backhoe	GF/Lease	200,000	-	-	-	-	200,000
Hoe Hammer	GF/Lease	-	-	-	120,000	-	120,000
Steer Skid Loader w/ Broom	GF/Lease	150,000	-	-	-	-	150,000
Street Paving	User Fee Fund/Purchase	1,400,000	1,500,000	1,600,000	1,700,000	1,800,000	8,000,000
1-Ton Pickup Truck (2)	GF/Purchase	-	-	-	60,000	-	60,000
Air Compressors (2)	GF/Purchase	-	30,000	30,000	-	-	60,000
Jackhammers (2)	GF/Purchase	-	10,000	10,000	-	-	20,000
1-Ton Dump Truck	GF/Purchase	-	55,000	55,000	-	-	110,000
Vactor Truck	GF/Purchase	-	60,000	60,000	-	-	120,000
1-Ton Pickup Truck (2)	GF/Purchase	-	60,000	60,000	-	-	120,000
5-Ton Dump Truck (2)	GF/Purchase	-	82,500	-	-	-	82,500
5-Ton Dump Truck (2)	GF/Purchase	-	-	-	-	82,500	82,500
Subtotal		1,750,000	1,937,500	2,340,000	1,880,000	1,882,500	9,790,000
<b>Grand Total</b>		<b>1,750,000</b>	<b>1,937,500</b>	<b>2,340,000</b>	<b>1,880,000</b>	<b>1,882,500</b>	<b>9,790,000</b>

**Capital Improvement Plan  
Street Lighting Department (751)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Bucket Truck	GF/Lease	160,000	-	-	-	-	160,000
Pole Truck	GF/Lease	-	200,000	-	-	-	200,000
3/4 Ton Utility Truck (current model 1986)	GF/Purchase	40,500	-	-	-	-	40,500
1 Ton 4x4 Utility Truck (current model 1995)	GF/Purchase	-	-	55,000	-	-	55,000
3/4 Ton Pickup Truck (current model 1988)	GF/Purchase	-	45,000	-	-	-	45,000
Air Generator	GF/Purchase	35,000	-	-	-	-	35,000
School Flasher Upgrade (required every year)	GF/Purchase	16,500	16,500	16,500	16,500	16,500	82,500
Walkway lighting (required every year)	GF/Purchase	11,000	11,000	11,000	11,000	11,000	55,000
Signal Pole Replacement (required every year)	GF/Purchase	6,000	6,000	6,000	6,000	6,000	30,000
	Subtotal	269,000	278,500	88,500	33,500	33,500	703,000
	<b>Grand Total</b>	<b>269,000</b>	<b>278,500</b>	<b>88,500</b>	<b>33,500</b>	<b>33,500</b>	<b>703,000</b>

**Capital Improvement Plan  
Central Garage (754)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
1-Ton Pickup Truck	GF/Purchase	45,000	-	-	-	-	45,000
Tire/Wheel Balancer	GF/Purchase	-	-	15,000	-	-	15,000
Tire Changing Apparatus	GF/Purchase	-	9,000	-	-	-	9,000
	Subtotal	45,000	9,000	15,000	-	-	69,000
	<b>Grand Total</b>	<b>45,000</b>	<b>9,000</b>	<b>15,000</b>	<b>-</b>	<b>-</b>	<b>69,000</b>

**Capital Improvement Plan  
Street Cleaning (756)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Flusher Truck	GF/Lease	-	180,000	-	-	-	180,000
End Loader	GF/Lease	190,000	-	-	-	-	190,000
Elgin Street Sweeper	GF/Lease	-	200,000	-	-	-	200,000
Elgin Street Sweeper (2)	GF/Lease	-	-	420,000	-	-	420,000
Elgin Street Sweeper	GF/Lease	-	-	-	200,000	-	200,000
	Subtotal	190,000	380,000	420,000	200,000	-	1,190,000
	<b>Grand Total</b>	<b>190,000</b>	<b>380,000</b>	<b>420,000</b>	<b>200,000</b>	<b>-</b>	<b>1,190,000</b>

**Capital Improvement Plan  
Sanitation (800)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Packer Truck	GF/Lease	150,000	-	-	-	-	150,000
Packer Truck	GF/Lease	-	152,000	-	-	-	152,000
Packer Truck	GF/Lease	-	-	158,000	-	-	158,000
Packer Truck	GF/Lease	-	-	-	160,000	-	160,000
Recycling Truck	GF/Purchase	50,000	-	-	-	-	50,000
Conveyor Apparatus	GF/Purchase	-	-	200,000	-	-	200,000
Trailers	GF/Purchase	-	25,000	-	25,000	-	50,000
Tool Pickup Truck	GF/Purchase	30,000	-	-	-	-	30,000
Scales	GF/Purchase	-	20,000	-	-	-	20,000
Garage Door Replacement	GF/Purchase	20,000	-	-	-	-	20,000
Electrical Upgrade	GF/Purchase	-	-	10,000	-	-	10,000
Forklift	GF/Purchase	-	45,000	-	-	-	45,000
	Subtotal	250,000	242,000	368,000	185,000	-	1,045,000
	<b>Grand Total</b>	<b>250,000</b>	<b>242,000</b>	<b>368,000</b>	<b>185,000</b>	<b>-</b>	<b>1,045,000</b>



**Capital Improvement Plan  
Stormwater Management (805)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Stormwater Maintenance & Improvements	GF/Purchase	275,000	300,000	325,000	350,000	375,000	1,625,000
	Subtotal	275,000	300,000	325,000	350,000	375,000	1,625,000
	<b>Grand Total</b>	<b>275,000</b>	<b>300,000</b>	<b>325,000</b>	<b>350,000</b>	<b>375,000</b>	<b>1,625,000</b>

**Capital Improvement Plan  
Parks & Recreation (900)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
City Park Pool Imp. Equipment	GF	25,000	-	-	25,000	-	50,000
City Park Pool Imp. Pool Upgrades	CDGB, GF, OG	-	300,000	-	-	-	300,000
City Park Pool Imp. Bathhouse Upgrades	CDBG, GF, OG	-	20,000	-	-	-	20,000
Southwood Park Pool Imp. Equipment	GF	25,000	-	-	25,000	-	50,000
Bike Park	GF, OG	15,000	-	-	-	-	15,000
Utility Vehicle Replacement	GF/Purchase	-	30,000	-	-	-	30,000
Zero-turn Tractor	GF/Purchase	10,000	-	-	10,000	-	20,000
Back Hoe Utility Tractor Replacement	GF/Purchase	20,000	-	-	-	-	20,000
Pesticide Equipment	GF/Purchase	-	-	10,000	-	-	10,000
Curb and Sidewalk Repairs	GF/Purchase	-	-	25,000	-	-	25,000
Dump Truck Replacement	GF/Purchase	-	-	-	-	55,000	55,000
	Subtotal	95,000	350,000	35,000	60,000	55,000	595,000
	<b>Grand Total</b>	<b>95,000</b>	<b>350,000</b>	<b>35,000</b>	<b>60,000</b>	<b>55,000</b>	<b>595,000</b>

**Capital Improvement Plan  
Parking Fund (080)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Parking Lot Sealing and Striping	Parking/Purchase	5,000	5,000	6,000	6,000	6,000	28,000
10 New Meter Housings and Parts	Parking/Purchase	3,000	3,000	4,000	4,000	4,000	18,000
	Subtotal	8,000	8,000	10,000	10,000	10,000	46,000
	<b>Grand Total</b>	<b>8,000</b>	<b>8,000</b>	<b>10,000</b>	<b>10,000</b>	<b>10,000</b>	<b>46,000</b>

**Capital Improvement Plan  
Parks & Recreation Fund (082)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
City Park Pool Renovations	PR/Purchase	-	-	100,000	-	100,000	200,000
Southwood Pool Renovations	PR/Purchase	-	100,000	-	100,000	-	200,000
Waterslide Repair (Southwood)	PR/Purchase	25,000	-	-	-	-	25,000
City Park Baseball Field Renovations	PR/Purchase	25,000	-	-	-	-	25,000
Horse Shoe Pit (City Park)	PR/Purchase	-	-	15,000	-	-	15,000
City Park and Southwood Pool Equipment	PR/Purchase	-	20,000	-	-	20,000	40,000
Subtotal		50,000	120,000	115,000	100,000	120,000	505,000
<b>Grand Total</b>		<b>50,000</b>	<b>120,000</b>	<b>115,000</b>	<b>100,000</b>	<b>120,000</b>	<b>505,000</b>

**Capital Improvement Plan  
Memorial Bridge Fund (092)**

Improvement Project	Source / Purchase Method	Expected Budgeting Requirements					Total
		FY 17-18	FY 18-19	FY 19-20	FY 20-21	FY 21-22	
<b>Projected Capital Purchase Needs:</b>							
Bridge Painting	MB/Purchase	250,000	250,000	250,000	250,000	250,000	1,250,000
Deck Overlay	MB/Purchase	600,000	-	-	-	-	600,000
Deck Rehabilitation	MB/Purchase	300,000	-	-	-	-	300,000
Pier Rehabilitation	MB/Purchase	-	80,000	-	-	-	80,000
	Subtotal	1,150,000	330,000	250,000	250,000	250,000	2,230,000
	<b>Grand Total</b>	<b>1,150,000</b>	<b>330,000</b>	<b>250,000</b>	<b>250,000</b>	<b>250,000</b>	<b>2,230,000</b>